

# Central Murray Regional Waste Management Group



Business Plan  
2009/10 to 2011/12

# Foreword



## Message from the Chair

The Central Murray Regional Waste Management Group's direction and actions for the next three years are set out in the Business Plan for 2009/10 to 2011/12 and Action Plan for 2009/10.

The Group's vision is that the direction and actions contained within this document will provide waste management services that are not only economical but which also ensure the sustainability of both the environment and the communities within the region.

Both parts of the Plan are 'living documents' able not only to be adjusted to the needs and direction of Government and the community within the region but also to improve methods of waste reduction, recycling, sustainable consumption and litter control.

A handwritten signature in black ink that reads "Neville Goulding". The signature is written in a cursive style and is placed on a light-colored rectangular background.

**Neville Goulding**  
Chairperson

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# Executive Summary

## *SUSTAINING FUTURE GENERATIONS*

The Central Murray RWMG will play a pivotal part in implementing the Victorian Government's policies, in particular the *Growing Victoria Together* goals of reducing the amount of waste generated, ensuring the State's resources are used as effectively as possible and encouraging increased reuse and recycling of waste materials.

The Group's role also encompasses involvement in the Government's state-wide programs detailed in Sustainability Victoria's *Sustainability in Action: Towards Zero Waste Strategy* and *Solid Industrial Waste Management Plan*.

The strong community networks and partnerships we have already established and the past success of our programs will help drive us to achieve our goals.

Our performance will be measurable by the key performance indicators and diversion targets set out in this Business Plan. Our diversion targets for 2009/10 include:

- Waste to landfill (garbage) 460 kg/hh/yr
- Commingled packaging (recycling) 350 kg/hh/yr
- Green organics 104 kg/hh/yr
- Kerbside recyclables 43% of total tonnes
- Kerbside recyclables and organics 50% of total tonnes
- 75% reduction in plastic shopping bag use by households
- Reduction in litter throughout the region through EPA Litter Report Line projects

These will be achieved by improved municipal waste and recycling services and education program which will include:

- the expansion of materials collected through the recycling stream
- a targeted campaign to reduce contamination in recyclables
- the implementation and promotion of material diversion programs at regional facilities
- implementing a three bin system that will capture green organics
- improved infrastructure with the upgrade of landfills and transfer stations
- increase public place recycling

Our community education programs will support and promote the existing and proposed systems to encourage greater participation to meet the state-wide targets.

The uniqueness of our region will present challenges that will be addressed through customised programs that will reduce municipal waste within the region by working collaboratively with our member councils, the community and other like minded organisations.

The priorities for the region are listed in the following order:

1. Municipal Services and Facilities
2. Community Engagement
3. Strategy and Performance Monitoring
4. Organisational Systems and Operations
5. Public Affairs and Communications

Our tools for delivery will include the employment of the Regional Educational Officer to implement education programs based on Waste Wise, 3Rs, Ecological Footprint, Litter, media promotion along with the utilisation of the Litter and Waste Education Trailer at schools, community events and shows. The continued use of our events trailer and mobile billboard will also contribute to the education to the wider community on a variety of positive environmental practices and programs.

# 1.0 Introduction

The Central Murray Regional Waste Management Group (CMRWWMG) is one of Victoria's thirteen Regional Waste Management Groups. The CMRWWMG covers the Victorian Municipalities of Buloke Shire Council, Gannawarra Shire Council, Loddon Shire Council, Swan Hill Rural City Council as well as the Shire of Wakool in New South Wales. The region boasts a population of approximately 54,000 people and covers a total land area of 32,085 km<sup>2</sup>. Agricultural activity occurs across approximately 84% of the total Central Murray Region.

The Central Murray Regional Waste Management Group will play a pivotal part in implementing the Victorian Government's policies, in particular the *Growing Victoria Together* goals of reducing the amount of waste generated, ensuring the State's resources are used as effectively as possible, and encouraging increased reuse and recycling of waste materials. The Region's business plan will also contribute to the Government's *Our Environment Our Future: Victoria's Environmental Sustainability Framework* and *Sustainability in Action: Towards Zero Waste Strategy*.

This plan is a three year rolling business plan for the period 2009/10 to 2011/12 which provides a specific focus on linking the Towards Zero Waste priorities to the CMRWWMG objectives and actions to ensure a planned and integrated approach in both the immediate and longer term.

The regional business plan reinforces the Region's strategic role in planning, co-ordinating and facilitating waste minimisation and management activities on behalf of its member councils and their communities.

## 1.1 Who We Are

The Region's member councils are:

Buloke Shire Council  
Gannawarra Shire Council  
Loddon Shire Council  
Swan Hill Rural City Council  
Shire of Wakool

Local government's primary waste management responsibility is for municipal solid waste, but in the Central Murray Region they play a role in relation to some solid industrial waste. An important principle in driving local government waste management services is 'best value' which includes consideration of environmental sustainability.

The region covers a total land area of 32,095 km<sup>2</sup>. Agricultural activity occurs across approximately 84% of the total Central Murray Region. The population trend has a slight increase compared to 2001 figures with the 2006 ABS figures although an overall decrease compared to 1996 figures. Anecdotal evidence from Swan Hill Rural City Council and Shire of Wakool indicate that the population in these areas are increasing.

	1996	2001	2006	Square Km
Buloke Shire Council	7,599	6,981	6,981	8,004
Gannawarra Shire Council	11,922	11,394	11,851	3,732
Loddon Shire Council	8,586	8,197	8,351	6,694
Swan Hill Rural City Council	20,392	20,710	21,611	6,116
Shire of Wakool	4,941	4,802	4,822	7,549
<b>TOTAL</b>	<b>53,440</b>	<b>52,084</b>	<b>53,616</b>	<b>32,095</b>

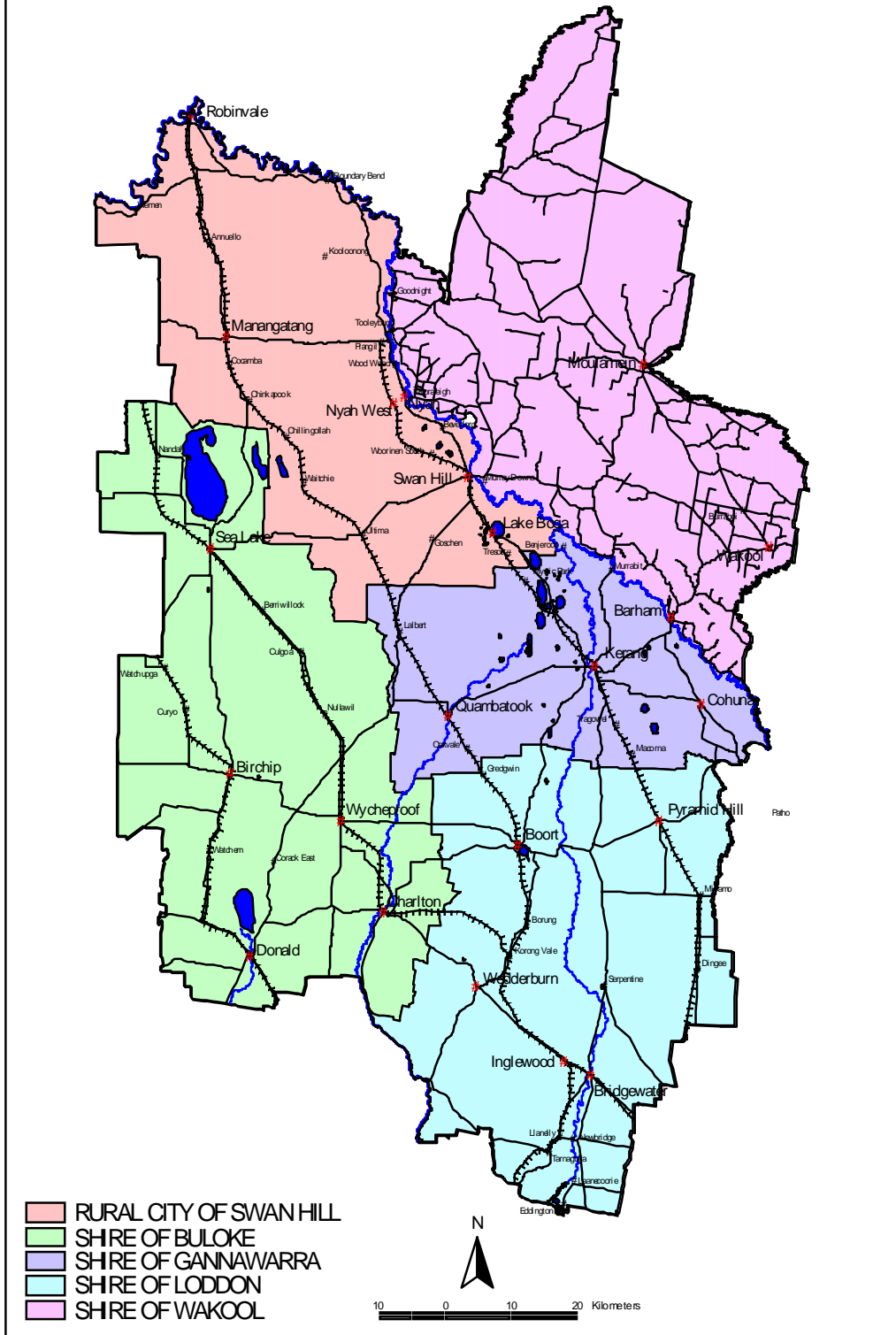
### Mission

Our **mission** is to coordinate regional best practice management through partnerships, resource provision, education and communication.

### Vision

Our **vision** is to work with communities and industries to achieve sustainable waste management in an environmentally responsible manner.

# Central Murray Regional Waste Management Region



## 1.2 Legislative Functions and Business Planning

### 1.2.1 Functions

Regional Waste Management Groups (RWMGs) were established under the Environment Protection (Amendment) Act 1996. Their functions are set out in Section 50H of the Environment Protection Act as follows:

- (a) to plan for the management of municipal waste in its region, working in partnership with the councils in the region; and
- (b) to co-ordinate the activities of its members in its region to give effect in its region to State policies, strategies and programs relating to waste; and
- (c) to facilitate and foster best practices in waste management.

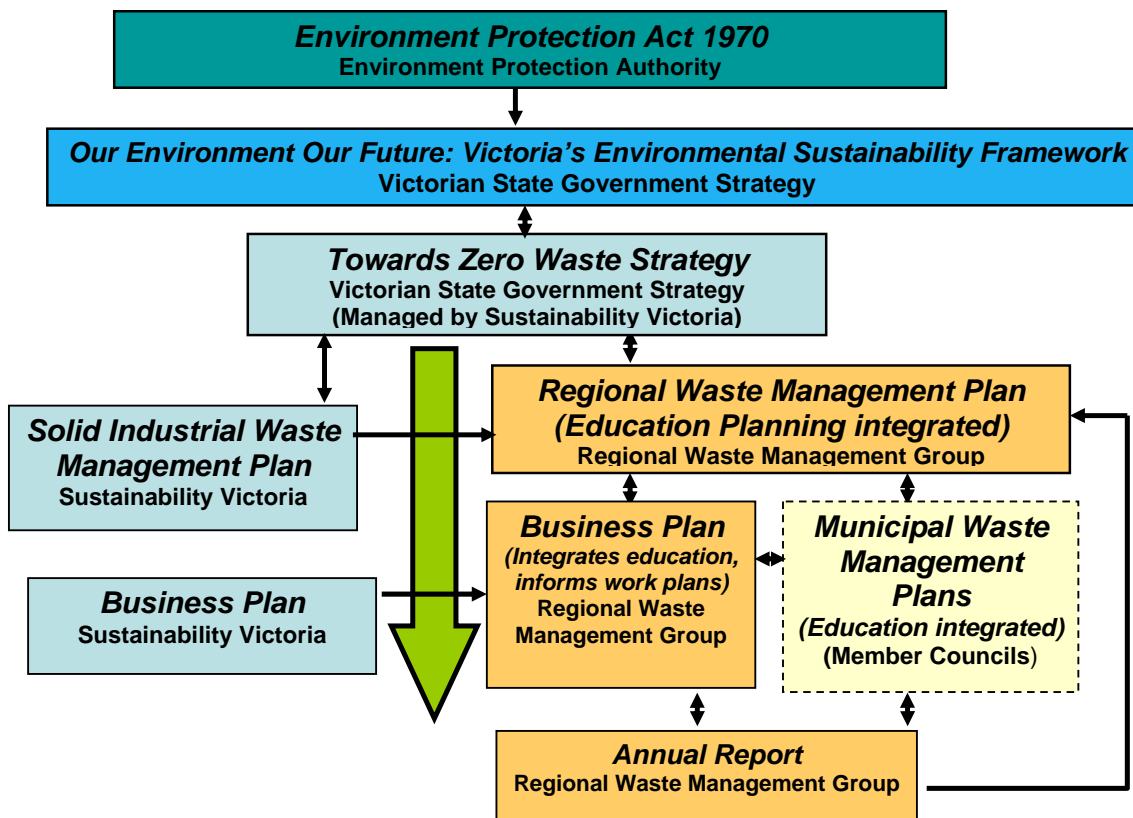
### 1.2.2 Business Planning

Business planning is a legislative requirement and an important element of RWMG activities. The business plan reinforces the region's strategic role in planning, coordinating and facilitating waste minimisation and management activities on behalf of its member councils and their communities.

Each RWMG also has to produce a regional waste management plan to set out the objectives and priorities of the group and provides clear direction for future municipal waste management in the region. The plan supports the group's function to coordinate and facilitate the waste management activities, working in partnership with its member councils. Regional waste management plans are implemented through annual business planning processes.

The business plan should reflect the region's waste management plan and, as required under legislation, reflect and be consistent with State Government policy such as the *Sustainability in Action: Towards Zero Waste Strategy* and the priorities of Sustainability Victoria's business plan over its three-year life (Figure 1).

Figure 1: Relationship of Regional Business Plan with State Strategy and Plans



## 1.3 Strategic Context

### 1.3.1 Regional Waste Management Plan Strategic Directions

The following information is the Central Murray RWMG vision setting the strategic directions for 2010, 2015 and 2020 from the Central Murray Regional Waste Management Plan.

<b>Activity</b>	<b>Vision 2010</b>	<b>Vision 2015</b>	<b>Vision 2020</b>
Cost Recovery for municipal waste/ resource management programs	Minimum 75%	Total cost recovery	Total cost recovery
Greenhouse Emissions	Approaching zero net (50% of current levels)	Approaching zero net (25% of current levels)	Zero net
Landfills	Less than 24 within the region. Resource recovery Facilities to replace local Transfer Stations and closed rehabilitated landfills.	Less than 12 within the region. Resource Recovery Facilities to replace local Transfer Stations and closed rehabilitated landfills.	7 landfills across region Resource Recovery Facilities to replace local Transfer Stations/landfills.
Resource Recovery	60%	70%	90%
Regional contracts	Align contract end dates to enable future regional contracts for resource collection.	Regional contracts for resource collection.	Regional contracts for resource collection.
Green Waste	Markets for recycled green waste established within the region in order to establish a green waste processing facility.	Green waste processing facility.	Green waste processing facility
Value-added industry for recyclables	Establish a minimum of one value-added industry for recyclables	Value-added industries for recyclables.	Value-added industries for recyclables.
Sustainable Consumption	Sustainable Consumption including 75% reduction in Plastic Shopping Bags. Encourage a reduction in packaging, reusable packaging and recycled/recyclable packaging. Buy Recycled.	Sustainable Consumption including no Plastic Shopping Bags. Encourage a reduction in packaging, reusable packaging and recycled/recyclable packaging. Buy Recycled.	Sustainable Consumption including no Plastic Shopping Bags. Encourage a reduction in packaging, reusable packaging and recycled/recyclable packaging. Buy Recycled.
Ecological Footprint	Reduce by 20%	Reduce by 35%	Reduce by 50%

### 1.3.2 Sustainability Victoria Business Plan Strategic Directions

Sustainability Victoria's new strategic direction comprises two key **strategic priorities** for the next 5 years. These are:

1. **Sustainable living, production and consumption**
2. **Sustainable resource use in urban and regional communities**

Each priority has three clearly defined **goals**:

**Priority 1:** Sustainable living, production and consumption  
Goals:  
1. To encourage business, communities and government to make more sustainable choices  
2. To create capacity for sustainable products and services  
3. To grow the supply of energy from diverse renewable energy sources

**Priority 2:** Sustainable resource use in urban and regional communities  
Goals:  
4. To influence the sustainability performance and use of new and existing buildings  
5. To encourage sustainable precincts and communities  
6. To create capacity and demand for 'green collar' jobs

The 2009-10 Business Plan includes the following programs that will help deliver on the strategic direction.

#### **Goal 2 - To create capacity for sustainable products and services**

##### **Towards Zero Waste – Strategy, Planning and Reporting**

This program gathers and analyses data around economic opportunities for resource recovery to support the delivery of the Government's Towards Zero Waste Strategy. The program reports on the progress of targets set out in the Strategy and is used to inform the development of the metropolitan and regional waste management plans.

##### **Towards Zero Waste – Delivery**

Support will be provided to industry and regions to implement actions and plans as part of the Towards Zero Waste Strategy. Direct funding or in-kind support will be provided where necessary through action in the C&I sector, municipal recovery of organics and shared responsibility around product life-cycles.

##### **Towards Zero Waste - Litter Program**

This program is aimed at reducing littering behaviour to achieve the Towards Zero Waste Strategy litter target. Working in partnership with industry, the community and regulatory bodies, the program will implement a coordinated litter strategy. The strategy will focus on reducing litter and promoting public place recycling and support the Victorian Litter Action Alliance (VLAA) Litter Champion.

#### **Goal 5 - To encourage sustainable precincts and communities**

##### **Sustainable Resource Use and Recovery in Regional Victoria**

A regional strategy encompassing the Review of Regional Waste Management Groups, the integration of Keep Australia Beautiful Victoria with Sustainability Victoria and targeted support will be provided to regional Victoria for sustainable resource use and recovery. Planning and financial support will be provided to increase recovery of waste and will strengthen the assistance provided to regional Victoria in the community, household and municipal sectors. Sustainability Victoria will also manage Keep Australia Beautiful Victoria activities.

### 1.3.3 Towards Zero Waste Strategy

The Victorian Government's *Towards Zero Waste Strategy* (TZW) sets the direction and vision for a more sustainable Victoria. It seeks to minimise the amount of waste that Victorians generate and to maximise opportunities for recovering materials.

TZW strategy is guided by three main objectives:

- to generate less waste
- to increase the amount of materials recycled and reprocessed
- to reduce damage to our environment caused by waste.

#### 1.3.3.1 TZW Targets

To achieve TZW's objectives, a number of targets were set for waste management and resource recovery across Victoria. The targets relevant to RWMGs are as follows.

- TZW Target 1: a 1.5 million tonne reduction in the projected quantity of solid waste in Victoria generated by 2014
- TZW Target 3: Sectoral target for municipal waste – to recover (by weight), 45% by 2008-09; and 65% by 2014
- TZW Target 4: a 25% improvement, from 2003 levels, in littering behaviour by 2014.

#### 1.3.2. Summary of region's approach to meet TZW targets.

##### Central Murray Regional Towards Zero Waste Targets

Household materials generated per household serviced	2008-09 Central Murray Region 3-Year Business Plan Target	2009-10 Central Murray Region 3-Year Business Plan Target	2010-11 Central Murray Region 3-Year Business Plan Target	Central Murray Region 2013-14 Target
Waste to landfill (garbage) kg/household/year	Reg. Avg: 500	Reg. Avg: 460	Reg. Avg: 420	Reg. Avg: 405
Commingled packaging and paper/cardboard recycling kg/household/year	Reg. Avg: 350	Reg. Avg: 350	Reg. Avg: 355	Reg. Avg: 355
Garden organics recycling kg/household/year	Reg. Avg: 104	Reg. Avg: 104	Reg. Avg: 140	Reg. Avg: 180
Total Waste Generation (Garbage, recycling & organics)	Reg. Avg: 954	Reg. Avg: 914	Reg. Avg: 915	Reg. Avg: 940
Kerbside recyclables % of total tonnes	Reg. Diversion Rate: 41%	Reg. Diversion Rate: 43%	Reg. Diversion Rate: 45%	Reg. Diversion Rate: 46%
Kerbside recyclables and organics % of total tonnes	Reg. Diversion Rate: 48%	Reg. Diversion Rate: 50%	Reg. Diversion Rate: 54%	Reg. Diversion Rate: 61%
Litter Reduction*	60% reduction in plastic bags	75% reduction in plastic bags	75% reduction in plastic bags	100% reduction in plastic bags

Note: Currently, it focuses on plastic bags; other litter items will be considered in time pending on funding

## 2.0 Performance

### 2.1 Waste Reduction and TZW Target 1

Table 1 and Figure 2 provide a summary of the region's performance in relation to TZW Target 1. The Central Murray Regional Waste Management Group have set a target for waste reduction of 9% for 2009/10 based on 2008/09 targets.

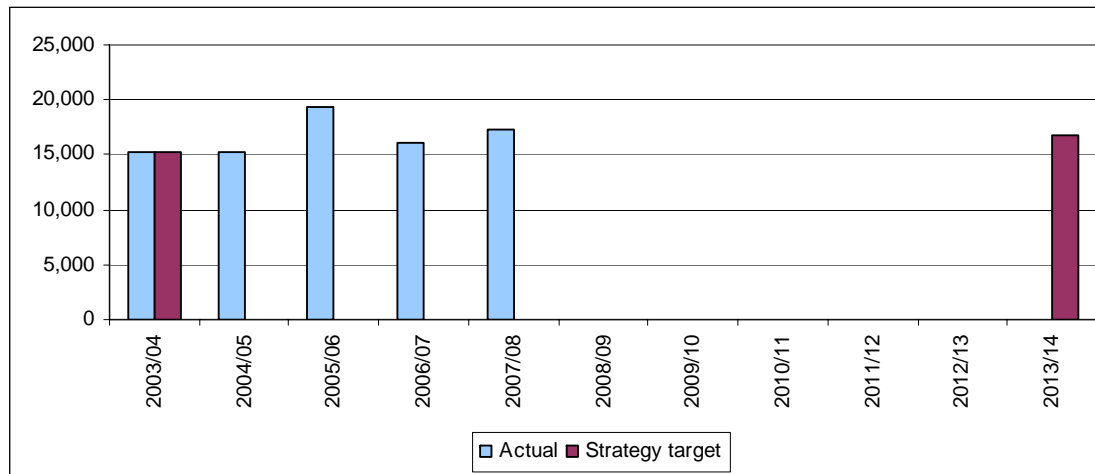
**Table 1: Reduction in the Rate of Municipal Solid Waste Generation** (target in tonnes)

	Base year (tonnes)	Historical Forecast (tonnes)		Latest Available Data (tonnes)	3 yr rolling forecasts (tonnes)			Target (tonnes)
	2003-2004	2007-2008	2008-2009	2007-2008	2009-2010	2010-2011	2011-2012	2013-2014
Central Murray RWMG	15,199	16,484	16,669	17,216	15,937	15,683	15,715	16,739
Central Murray RWMG Including Wakool Shire	16,079	17,499	17,706	18,114	16,916	16,620	16,640	17,225

(\*) Total Waste Generation = Garbage + Recycles Collected + Garden Organics Collected

Please note: These figures include amounts of green organics and recyclables collected at drop-off points from municipal sources.

**Figure 2: Performance against Target 1 (total tonnes)**



## 2.2 Recovery Rate and TZW Target 3

Table 2 and Figure 3 provide a summary of the region's performance in relation to TZW Target 3, particularly for the Municipal Solid Waste stream, which is for a resource recovery rate of 48% by 2008-09 and 65% by 2014. The region's 2014 target has also been mentioned in Section 1.3.2 *Summary of region's approach to meet TZW targets*.

**Table 2: Kerbside Total Waste (including drop-offs)**

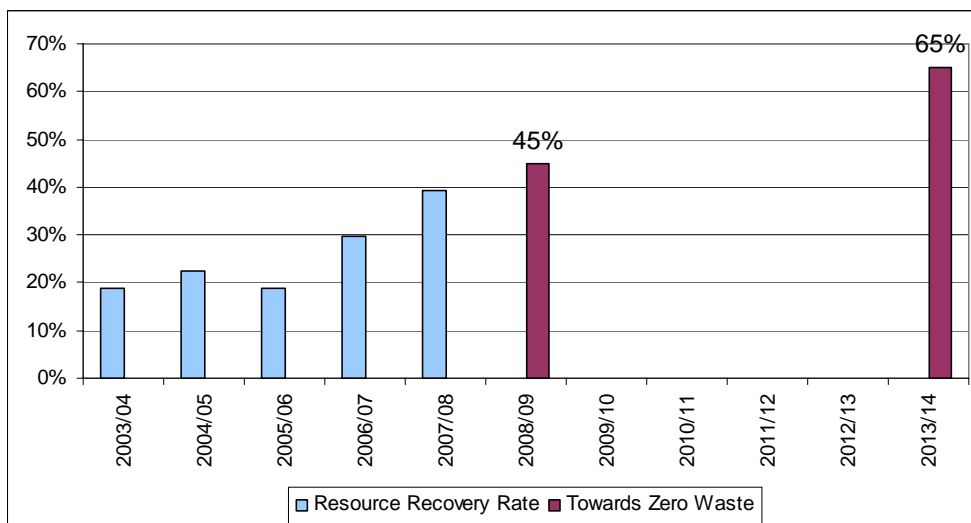
Waste Type	Central Murray Region	Including Wakool Shire
	Total tonnes 2007-2008	
<b>A=Garbage</b>	9,147	9,583
<b>B=Recyclables collected</b>	5,955	6,351
C=Recyclables recycled	5,383	5,750
<b>D=Garden organics collected</b>	2,180	2,180
E=Garden organics processed	1,380	1,380
<b>Total kerbside collected (A+B+D)</b>	17,282	18,114

**Table 3: Kerbside Recovery Rate Targets**

	Historical Forecast		Latest Available Data	3 yr rolling plan forecasts			2013 - 2014 Target	
	2007-2008	2008-2009	2007-2008	2009-10	2010-11	2011-12	Region	State
<b>Diversion Rate<sup>1</sup></b>	46%	48%	39%	50%	54%	56%	61%	65%

<sup>1</sup> Diversion rate =  $\frac{(C + E)}{(A+B+D)}$

**Figure 3: Performance against Target 3 (recovery rate)**



### 2.3 Litter Reduction and TZW Target 4

**Table 4. Litter programs/projects**

Table 4 gives a brief outline of the litter programs/projects planned in the Central Murray region for 2009/2010.

Litter program/project	Performance Measure	Comment
Stop a Litterer in Western Victoria	No. of EPA Litter Reports	This is a cross regional project that will promote the EPA Litter Report Line using resources such as corn starch car litter bags, car air fresheners and EPA wallets with report lines supported with a media campaign.
Plastic Bag Free Kerang	Reduction in plastic bag litter particularly at landfill/transfer station	This project will be subject to Safeway supermarket agreeing to participate to go plastic bag free. There are two supermarkets in Kerang therefore it is vital that both participate so that nobody has a competitive advantage over the other. Business Kerang are supportive of the concept.
Murray River Litter Taskforce survey TZW project (subject to funding)	Survey results and data collected	Litter behaviour surveys will be undertaken as part of this integrated partner TZW application to better guide education campaigns along the Murray River.

#### Summary of limitation

Currently the Central Murray Regional Waste Management Group does not have any baseline data for litter to measure against. There is no accepted consistent state-wide measuring system in place and no litter counts are undertaken in this region. Limited funding has restricted the Region from collecting accurate data along with an appropriate measuring system making it extremely difficult to measure against the 25% improvement in littering behaviours against 2003 level TZW target by 2014. The state-wide Litter Strategy is also yet to be released.

### 3. Programs

#### 3.1 Municipal Services and Facilities Program

The Municipal Program is the fundamental connection between RWMGs, local government and Sustainability Victoria for programs and activities related to the provision of waste management services to the community. This program provides:

- Proposed changes to all waste management services and facilities in the region,
- Describes programs and activities to be undertaken to achieve the targets specified in the *Towards Zero Waste Strategy* and Regional Waste Management Plan,
- Monitors ongoing progress by member councils in the achievement of 'Best Practice' in waste management,
- Identifies and actively supporting appropriate local resource recovery market development opportunities where appropriate.

#### **Summary of Achievements – 2008/2009**

- 80% facilities best practice waste management
- 99.8% cost recovery at facilities
- Participation in trial to collect compact fluorescent lights – “Blinky Bulb” project
- 38% Resource Recovery to 31<sup>st</sup> March 2009
- Improvement works undertaken at Boort, Inglewood and Newbridge Landfills
- Continuation of E-Waste collection program

#### 3.1.1 Priorities: Municipal Services and Facilities

The following priorities have been identified for municipal services and facilities during the period July 2009 – June 2012 (please tick):

- |                                    |                                     |
|------------------------------------|-------------------------------------|
| P1. Reducing Waste Generation      | <input checked="" type="checkbox"/> |
| P2. Increasing Recovery Rate       | <input checked="" type="checkbox"/> |
| P3. Improving littering behaviours |                                     |
| P4. Reusing waste materials        | <input checked="" type="checkbox"/> |

### 3.1.2 Objectives: Municipal Services and Facilities

Based on the priorities, the following regional objectives have been identified for municipal services and facilities for the period July 2009 – June 2012.

Year: 2009-2010

Objectives	Priorities	P1	P2	P3	P4
1. All Member Councils to have achieved best practice waste management at 85% of facilities by end of 2010.		.	.		
2. To reduce waste and increase resource recovery to a diversion rate of 43% across the region by June 2010.		.	.		.
3. To increase organics diversion by 10% based on 2008 figures		.	.		.

Year: 2010-2011

Objectives	Priorities	P1	P2	P3	P4
1. All Member Councils to have achieved best practice waste management at 90% of facilities by end of 2011.		.	.		
2. To reduce waste and increase resource recovery to a diversion rate of 44% across the region by June 2011.		.	.		.
3. To increase organics diversion by 15% based on 2008 figures		.	.		.

Year 2011-2012

Objectives	Priorities	P1	P2	P3	P4
1. All Member Councils to have achieved best practice waste management at 95% of facilities by end of 2012.		.	.		
2. To reduce waste and increase resource recovery to a diversion rate of 45% across the region by June 2012.		.	.		.
3. To increase organics diversion by 20% based on 2008 figures		.	.		.

## 3.2 Community Engagement Program

The focus of the Community Engagement Program is on building partnerships with key local groups including councils, organisations, schools, event managers and venues to encourage them not only to improve their own practices, but also deliver waste minimisation programs and services that support behavioural change. The Business Plan provides:

- Initiatives and targets for participation in waste minimisation and related programs (e.g. EcoBuy, regional initiatives) by program and sector
- Initiatives around implementation of away from home recycling
- Describes initiatives/programs for litter prevention and reduction.

### **Summary of Achievements – 2008/2009**

- Recycle Annie Campaign
- Let's Get Composting Campaign
- Additional Plastic Bag Free Town established
- Continuation of work with Parks Victoria on the Murray River Litter Taskforce
- Recycle Right at the Races project
- Waste Wise events trailer used at 8 events
- Assisted businesses and schools to certify and recertify as Waste Wise
- Murray River Litter Report Line Roadshow
- Assisted Member Councils with Don't Be a Tosser Campaign in Swan Hill and Buloke

### 3.2.1 Priorities: Community Engagement

The following priorities have been identified for Community Engagement during the period July 2009 – June 2012:

- |                                    |                                     |
|------------------------------------|-------------------------------------|
| P1. Reducing Waste Generation      | <input checked="" type="checkbox"/> |
| P2. Increasing Recovery Rate       | <input checked="" type="checkbox"/> |
| P3. Improving littering behaviours | <input checked="" type="checkbox"/> |
| P4. Reusing waste materials        | <input checked="" type="checkbox"/> |

### 3.2.2 Objectives: Community Engagement

Based on the priorities, the following regional objectives have been identified for Community Engagement for the period July 2009 – June 2012.

Year: 2009-2010

Objectives	Priorities	P1	P2	P3	P4
1. To reduce waste and increase resource recovery to a diversion rate of 43% across the region by June 2010.		.	.		.
2. To increase resource reduction and recovery from schools, organisations and member councils by 10% in the next 12 months using 2007/08 baseline.		.	.		.
3. To raise the awareness of the EPA Litter Report Line and increase the number of litter reports by 10% by 2010				.	

Year: 2010-2011

Objectives	Priorities	P1	P2	P3	P4
1. To reduce waste and increase resource recovery to a diversion rate of 44% across the region by June 2011.		.	.		.
2. To increase resource reduction and recovery from schools, organisations and member councils by 15% in the next 12 months using 2007/08 baseline.		.	.		.
3. Implement the Murray River Litter Task Force Report				.	

Year: 2011-2012

Objectives	Priorities	P1	P2	P3	P4
1. To reduce waste and increase resource recovery to a diversion rate of 45% across the region by June 2012.		.	.		.
2. To increase resource reduction and recovery from schools, organisations and member councils by 20% in the next 12 months using 2007/08 baseline.		.	.		.
3. Implement the Murray River Litter Task Force Report				.	

### 3.3 Strategy and Performance Monitoring Program

The purpose of the Strategy and Performance Monitoring Program is to provide strategic data regarding regional performance including progress towards achieving the targets established in the Towards Zero Waste Strategy and reflected in the regional waste management plan. To meet consistent, state-wide data collection outcomes, this plan includes:

- Report on the status of the regional waste management plan
- Monitor progress made by member councils in undertaking strategic planning for education and communication programs for waste minimisation, resource recovery and litter reduction and prevention programs
- Provide a description of the processes planned and used by the Region and/or member councils to gather data and conduct evaluation programs.

#### **Summary of Achievements – 2008/2009**

- Monitored implementation of Regional Waste Management Plan
- Provided quarterly data to CMRWGMG Board Meetings
- Preparation of Annual Report and three year rolling Business Plan
- Financial Management Compliance Framework certified
- Undertook Member Council Satisfaction Survey

#### **3.3.1 Priorities: Strategy and Performance Monitoring**

The following priorities have been identified for Strategy and Performance Monitoring during the period July 2009 – June 2012:

- |                                    |                                     |
|------------------------------------|-------------------------------------|
| P1. Reducing Waste Generation      | <input checked="" type="checkbox"/> |
| P2. Increasing Recovery Rate       | <input checked="" type="checkbox"/> |
| P3. Improving littering behaviours | <input checked="" type="checkbox"/> |
| P4. Reusing waste materials        | <input checked="" type="checkbox"/> |

### 3.3.2 Objectives: Strategy and Performance Monitoring

Based on the priorities, the following regional objectives have been identified for Strategy and Performance Monitoring for the period July 2009 – June 2012.

Year: 2009-2010

Objectives	Priorities	P1	P2	P3	P4
1. To monitor progress of the Regional Waste Management Plan implementation and report progress quarterly		.	.	.	.
2. To achieve Corporate Governance requirements by June 2010		.	.	.	.
3. Each Member Council to update their Municipal Waste Strategy by 2010		.	.	.	.

Year: 2010-2011

Objectives	Priorities	P1	P2	P3	P4
1. To monitor progress of the Regional Waste Management Plan implementation and report progress quarterly		.	.	.	.
2. To achieve Corporate Governance requirements by June 2011		.	.	.	.
3. Each Member Council to update their Municipal Waste Strategy by 2011		.	.	.	.

Year: 2011-2012

Objectives	Priorities	P1	P2	P3	P4
1. To monitor progress of the Regional Waste Management Plan implementation and report progress quarterly		.	.	.	.
2. To achieve Corporate Governance requirements by June 2012		.	.	.	.
3. Each Member Council to update their Municipal Waste Strategy by 2012		.	.	.	.

### 3.4 Organisational Systems and Operations Program

Systems management and associated processes are important to help ensure that RWMGs develop and maintain the capacity to fulfil their legislative obligations. Regional Business Plans should include plans, programs and activities to ensure that appropriate systems and processes are in place which:

- Support information and records management
- Encourage regular liaison with key stakeholders
- Address key professional development needs of Directors and staff
- Demonstrate leadership in waste minimisation and resource efficiency.

#### **Summary of Achievements – 2008/2009**

- Provided advice to Member Councils, community and business in relation to waste minimisation and resource efficiency
- Maintained regular liaison with key stakeholders
- New Directors attending Corporate Governance Workshop
- drumMUSTER Training Course held in Wycheproof

#### **3.4.1 Priorities: Organisational Systems and Operations**

The following priorities have been identified for Organisational Systems and Operations for the period July 2009 – June 2012:

- |                                    |                                     |
|------------------------------------|-------------------------------------|
| P1. Reducing Waste Generation      | <input checked="" type="checkbox"/> |
| P2. Increasing Recovery Rate       | <input checked="" type="checkbox"/> |
| P3. Improving littering behaviours | <input checked="" type="checkbox"/> |
| P4. Reusing waste materials        | <input checked="" type="checkbox"/> |

**Table 5: Regional Impacts**

The Central Murray RWMG has made a commitment to lead by example in promoting and maintaining the principles of sustainability within its office environment this is highlighted in the Regional Impacts table below. The Central Murray RWMG is Waste Wise certified at gold level, drive a hybrid car and offset our carbon emissions during the year.

Resource	Brief Description of Activities Undertaken	Brief Description of Activities Proposed to Reduce the Environmental Impact of Regional Office Operations	Timing and Targets				
			2008/09	CO2 emissions (tones) pa	2009/10	2010/11	2011/12
<b>Paper</b>	Recycled paper consumed per full time employee (1 ream is equivalent to 500 sheets of A4 white or coloured office paper (1 ream A3 – 2 reams A4)	Double side photocopying and electronic copies instead of hard copies.					
<b>Energy</b>	Includes energy use of all sources directly by Group's two office-based activities	Turn off electrical equipment when not in use including lights and computer monitors. Reduce no. of globes.	2249 kw/hr	2.22	2200kw	2100kw	2000kw
<b>Water</b>	Consumption per full time employee does not include tank water	Conserve water where possible.	450Lt		450Lt	450Lt	450Lt
<b>Waste</b>	Total waste to landfill	Reduce waste generated, i.e. sustainable consumption	38kg		35kg	35kg	35kg
<b>Materials recycled (commingled)</b>	Total of materials recycled	Increase no. of materials recycled	320kg		350kg	350kg	350kg
<b>Transportation</b>	Total Fuel Consumption  Total Travel in Group's vehicle (target for 2006/07 was 78,000 Km)  Use of public transport (train) km saved	Reduce use of vehicles by car pooling where possible and using public transport where practical.	2,889 Lts  42,602 Km (May)  4,160 Km	  9.5 (May)	4,400 Lt  52,000 Km  4,500	4,400 Lt  52,000 Km  4,500	4,400 Lt  52,000 Km  4,500
<b>Products with recycled content</b>	Purchases include paper, stationery, inks, worm farms	Purchases products with recycled content where possible.	\$20,564		\$3,500	\$3,500	\$3,500

### 3.4.2 Objectives: Organisational Systems and Operations

Based on the priorities, the following regional objectives have been identified for Organisational Systems and Operations for the period July 2009 – June 2012.

Year: 2009-2010

Objectives	Priorities	P1	P2	P3	P4
1. To maintain the CMRWGM Waste Wise Certification and report on regional impacts by the end of the financial year.		.	.		.
2. To maintain regular liaisons with partners and key stakeholders across the region and state via verbal and electronic communications over the next twelve months.		.	.	.	.
3. To facilitate professional development needs of regional personnel (Directors, CMRWGM Staff & Council Staff) by June 2010		.	.		

Year: 2010-2011

Objectives	Priorities	P1	P2	P3	P4
1. To maintain the CMRWGM Waste Wise Certification and report on regional impacts by the end of the financial year.		.	.		.
2. To maintain regular liaisons with partners and key stakeholders across the region and state via verbal and electronic communications over the next twelve months.		.	.	.	.
3. To facilitate professional development needs of regional personnel (Directors, CMRWGM Staff & Council Staff) by June 2011		.	.		
4. Develop Regional Litter Strategy by June 2011				.	

Year: 2011-2012

Objectives	Priorities	P1	P2	P3	P4
1. To maintain the CMRWGM Waste Wise Certification and report on regional impacts by the end of the financial year.		.	.		.
2. To maintain regular liaisons with partners and key stakeholders across the region and state via verbal and electronic communications over the next twelve months.		.	.	.	.
3. To facilitate professional development needs of regional personnel (Directors, CMRWGM Staff & Council Staff) by June 2012		.	.		

### 3.5 Public Affairs and Communications Program

Communication is a key element in all waste minimisation and materials efficiency programs which supports member councils and the community to effectively engage in programs and activities. The Business Plan provides a communication strategy which targets:

- Local media including newspaper, radio and TV
- Key local audiences and events
- Community groups and members of the public

#### Summary of Achievements – 2008/2009

- Implemented Regional Education and Communication Plan
- Promoted CMRWGM and Member Councils activities and programs
- Regular fortnightly columns and press releases in local newspapers
- Maintained and updated CMRWGM website
- Held Environmental Festivals for Schools
- Promoted Best Practice Kerbside Recycling
- Electronic newsletter send to key stakeholders
- Attended events and shows with Mobile Education Trailer

#### 3.5.1 Priorities: Public Affairs and Communications Program

The following priorities have been identified for Public Affairs and Communications program for the period July 2009 – June 2012:

- P1. Reducing Waste Generation
- P2. Increasing Recovery Rate
- P3. Improving littering behaviours
- P4. Reusing waste materials

#### 3.5.2 Objectives: Public Affairs and Communications

Based on the priorities, the following regional objectives have been identified for Public Affairs and Communications for the period July 2009 – June 2012.

Year: 2009-2010

Objectives	Priorities	P1	P2	P3	P4
1. Implement the goals and objectives in the Regional Education and Communications Plan over the next twelve months.		•	•	•	•

Year: 2010-2011

Objectives	Priorities	P1	P2	P3	P4
1. Implement the goals and objectives in the Regional Education and Communications Plan over the next twelve months.		•	•	•	•

Year: 2011-2012

Objectives	Priorities	P1	P2	P3	P4
1. Implement the goals and objectives in the Regional Education and Communications Plan over the next twelve months.		•	•	•	•

#### 4. Summary of Objectives, Actions, KPIs and Timeframes

Regional Waste Management Groups are required to report on the activities contained within the business plan in their Annual Reports and to their Boards. To following table summarises the Region's business plan objectives, actions, KPIs and timeframes.

Obj #	Actions	KPI	Resources	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
<b>Program 1: Municipal Services and Facilities</b>															
O.1	Implement facility improvement works as per RWMP	Works implemented	RWMG staff & MC staff time												
	Rationalisation of landfills (Nandaly, Manangatang or Boundary Bend)	Landfills closed	MC staff time												
O.2	Facilitate "Recover and Reuse" TZW project (subject to funding approval)	New facilities set up in Gannawarra Tonnes diverted	RWMG staff & MC staff time/\$												
	Roll out state-wide campaign "Get It Sorted"	Increase in sorted loads at sites	MC staff time												
	Implement state-wide Data Collection program	New data collection systems in place	RWMG staff time												
	Participate in 12 month trial of Blinky Bulb – CFL project	No. of bulbs diverted	RWMG staff time Budget \$1,500												
	Undertake research and development (including data collected) for greenwaste, concrete and tyres across the region	Research undertaken Data recorded Report with recommendations presented to board	RWMG staff time Budget \$120,000												
	Facilitate commercial cardboard opportunities	Data base for cardboard contractors distributed to businesses	RWMG staff time												
	Implement "Recycling in the Streets" TZW project (subject to funding approval)	30 PPR bins installed Bin lids replaced in Buloke % recycling diverted	RWMG staff time MC staff time/\$												
	Waste bin audits undertaken by Buloke Shire	Audits undertaken and data collected	MC staff time /\$												
	Involvement in Expanded Polystyrene Collection TZW project (subject to funds)	Participation in steering committee meetings	RWMG staff time												
O.3	Inform member councils of CPRS implications	Updates on CPRS	RWMG staff time												
	3 bin system introduced in Swan Hill and Gannawarra Shires	Investigations completed Bin system implemented	RWMG staff time MC staff time/\$												
	Roll out of "Green Waste not going to Waste in Loddon" TZW project (subject to funding approval)	Mulcher purchased Tonnage of green waste diverted	MC staff time/\$												

Obj #	Actions	KPI	Resources	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
<b>Program 2: Community Engagement Program</b>															
O.1	Implement Rubbish Ronnie contamination campaign in partnership with Calder RWMG by December 2009	TV and radio ads aired % increase in recyclable diverted	RWMG staff time Budget \$6,000 MC \$5,000												
	To deliver extended Recycle Annie contamination campaign as part of Buloke's "Recycling in the Streets" TZW project (subject to funding)	Bin lids replaced Education campaign delivered % recyclables diverted	RWMG staff time												
	To support PPR "Recycling in the Streets" TZW project (subject to funding support)	Education campaign delivered % recyclables diverted	RWMG staff time Budget \$												
	To implement "Get it Sorted" state-wide campaign	TV ads aired % increase in sorted loads	RWMG staff time Budget \$8,050												
	To deliver the education campaign for the "Recover and Reuse" TZW project (subject to funding support)	Education campaign delivered in Gannawarra % tonnes diverted	RWMG staff time Budget \$												
	To participate in "FRESH" contamination project (subject to funding approval)	Participation in steering committee and input into education campaign	RWMG staff time Budget \$1,000												
	To participated in "In the Right Bin" TZW Project (subject to funding approval)	TV ads aired	RWMG staff time Budget \$5,000												
	Implement Plastic Bag Free Kerang (subject to State Government policy direction)	Education campaign Reduction in plastic bag use	RWMG staff time Budget \$1,000												
	3 Year celebrations in Buloke for Plastic Bag Free (Wycheproof/Sea Lake)	Celebrations held	RWMG staff time Budget \$200												
	Promotion of Foodwise campaign with Waste Wise schools	Education campaign delivered with 10 schools	RWMG staff time Budget \$3,800												
	Participate in Living Green in Gannawarra Steering Committee meetings and help develop and deliver workshops	No. of meetings No. of workshops Resources developed	RWMG staff time Budget \$3,500												
O.2	To support organisations and member councils in recertification in Waste Wise program	Recertification of Swan Hill and Wakool Shires and 6 organisations 10% increase in recycling	RWMG staff time Budget \$1,000												
	To support schools in their waste minimisation activities	Assist 10 schools 10% increase in recycling	RWMG staff time Budget \$500												
	Hold Environmental Festival for Schools in Swan Hill (June 2010)	Festival Held No. of students	RWMG staff time Budget \$500												
O.3	Support and facilitate the implementation of an EPA Litter Report Line campaign (Stop a Litterer in Western Victoria)	20 display units distributed No. of reports to EPA Litter Report Line	RWMG staff time												

Obj #	Actions	KPI	Resources	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
	Participation in the Murray River Litter Surveys TZW project (subject to funding support)	Participate in MRLTF meetings Surveys compiled	RWVG staff time Budget \$4,000												
<b>Program 3: Strategy and Performance Monitoring</b>															
O.1	Report quarterly to the CMRWVG (including recycling and waste data)	Data collated and presented	RWVG staff time												
	Review the Regional Waste Management Plan in 2010	Plan reviewed and consultation sessions held	RWVG staff time MC staff time												
O.2	Preparation and sign off of Annual Report for 2008/2009	Report approved	RWVG staff time Budget \$500												
	Development and approval of 3 year CMRWVG Business Plan for 2009/2010	Report approved	RWVG staff time Budget \$200												
	Complete Financial Management Compliance Framework Certification	Certification completed	RWVG staff time												
	Undertake annual member council satisfaction survey	Survey undertaken and reported	RWVG staff time MC staff time												
O.3	CMRWVG staff to provide proforma template as a guide for municipal waste strategy for member councils	Template developed and distributed	RWVG staff time MC staff time												
	Link Municipal Waste Strategy Actions/Recommendations to Education Plan and report quarterly	Template developed and Councils report quarterly	RWVG staff time MC staff time												
<b>Program 4: Organisational Systems and Operations</b>															
O.1	Implement waste minimisation action plan	Reduce and report regional impacts	RWVG staff time Budget \$												
	Offset carbon emissions for CMRWVG operations	Emissions calculated and offset	RWVG staff time Budget \$												
	Achieve Gold Waste Wise Certification	Gold Certification achieved	RWVG staff time												
O.2	Provide leadership and advice on waste minimisation and resource recovery (member councils, community and business sector)	No. of articles and events Regional impact reduction	RWVG staff time												
	Distribute electronic newsletters	No. of newsletter	RWVG staff time												
	Attend a meeting of each of the member councils to present progress on the RWMP	Five meetings attended	RWVG staff time												
	Attend Association Meetings	Four meetings per annum	RWVG staff time Budget \$												
	Attend Cluster Meetings	Attend at least 2 meetings	RWVG staff time												
	Attend key stakeholder information sessions, ie Sustainability Victoria Business Plan Session, DSE – Corporate Governance	No. of sessions attended	RWVG staff time Budget \$												

Obj #	Actions	KPI	Resources	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
O.3	Include as part of CMRWGM annual staff performance review	Training needs identified and undertaken	RWGM staff time Budget \$												
	Organise drumMUSTER Training when appropriate	No. of sessions held	RWGM staff time												
	Attend relevant PD sessions and conferences as they become available	No. of sessions attended	RWGM staff time Budget \$3,000												
<b>Program 5: Public Affairs and Communication</b>															
O.1	Review and update the Regional Education and Communication Plan (May 2010)	Plan reviewed and updated	RWGM staff time												
	Maintain and update the CMRWGM website (minimum 3 times per annum)	Website updated 3 times per year	RWGM staff time												
	Distribution of CMRWGM newsletters (Update & WOW x 3, Waste Matters x 2)	8 electronic newsletters distributed	RWGM staff time												
	Promotion of waste minimisation through regional media, ie fortnightly columns, including promotion of key environmental campaigns: Clean Up Australia Day, National Recycling Week, Compost Week, Detox Your Home, MRLTF	No. of fortnightly columns and 25 press releases	RWGM staff time												
	Utilise waste and litter education trailer and use of mobile billboard for key campaigns (Detox Your Home, Recycle Annie, Rubbish Ronnie, EPA Litter Line, Don't Waste the Murray)	No. of times utilised	RWGM staff time												
	Participate in other activities of a regional focus – presentations, workshops and displays	No. of other activities attended	RWGM staff time												
	Raise the CMRWGM profile	No. of articles, No. of radio interviews Amount of networking Website promotion	RWGM staff time												

# 5.0 Financials

## CENTRAL MURRAY REGIONAL WASTE MANAGEMENT GROUP BUDGET

<u>INCOME</u>	2009/2010	2010/2011	2011/2012
Landfill Levy	221,514	226,358	231,348
Council Contribution	20,500	20,500	20,500
Grants (Estimated Gap Funding)	26,172		
Interest	5,000	5,000	5,000
Other (Includes Joint Project/TZW Grants Ed component)	28,000		
Other	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
<b>Total Income</b>	<b>302,186</b>	<b>252,858</b>	<b>257,848</b>
<u>EXPENDITURE</u>			
Salary Costs	184,537	190,044	195,720
<b>Salary Sub-Total</b>	<b>184,537</b>	<b>190,044</b>	<b>195,720</b>
<b>Administration Costs</b>			
Auditor -External	7,100	7,810	8,591
Auditor - Internal	2,600	2,600	2,600
Bank Fees	450	500	550
Office Rental	8,080	8,380	8,695
Office Phone/Fax	4,600	4,600	4,600
Internet Access/Website	1,870	1,870	1,870
Stationery & Postage	2,000	2,000	2,000
Photocopying & Printing	1,890	2,000	2,020
Meetings/Conferences	4,000	4,000	4,000
Professional Development	3,000	3,000	3,000
Train Travel	450	495	550
Professional Indemnity Insurance	3,330	3,350	3,370
Public Liability Insurance	560	565	570
Trailer and Office Equipment & Mtce	1,500	1,520	1,540
Motor Vehicle	22,000	24,000	26,000
Motor Vehicle Op/Mtce	4,000	4,000	4,000
Fuel	7,000	7,000	7,000
Membership and Subscriptions	3,000	3,050	3,100
Office Furniture & Equipment	500	500	500
Directors Fees	6,000	6,000	6,000
Depreciation			
Other (Includes Carbon Offsets)	1,000	1,000	1,000
<b>Admin Sub-Total</b>	<b>84,930</b>	<b>88,240</b>	<b>91,556</b>
<b>Salary &amp; Administration Cost Total</b>	<b>269,467</b>	<b>278,284</b>	<b>287,276</b>
<b>Program Costs</b>			
Education Programs	20,500	20,500	20,500
CFL - Blinky Bulbs	1,500		
In the Right Bin TZW (subject to funding)	5,000		
Plastic Bag Free Kerang*	1,000		
Murray River Roadshow*	4,000		
Ed Component of TZW Grants (stf)	28,000		
Research and Development (Organics, concrete, tyres)	120,000		
<b>Sub-Total</b>	<b>180,000</b>	<b>20,500</b>	<b>20,500</b>
stf – subject to funding			
*cfwd			
<b>TOTAL</b>	<b>449,467</b>	<b>298,784</b>	<b>307,776</b>
Net Surplus (Deficit)	-147,281	-45,926	-49,928
Cfwd funding	5,000		
Cfwd Surplus (Deficit) 2008/09	1,854	1,573	1,692
Reserves	142,000	46,000	49,000
<b>NET SURPLUS/(DEFICIT)</b>	<b>1,573</b>	<b>1,647</b>	<b>764</b>

# Appendix A – Legislative Requirements

Under the *Environment Protection Act 1970*, Regional Waste Management Groups are required to prepare and submit annually a draft three year business plan to the Minister for Environment, Water and Climate Change for approval. The *Act* sets out the compliance requirements that business plans must satisfy before approval by the Minister. Section 50LA of the *Act* states:

## 50LA Annual business plan

- (1) Each year a regional waste management group must submit to the Minister for approval, on or before the date required by the Minister, a draft business plan—
  - (a) that sets out—
    - (i) its objectives and priorities for the next 3 financial years; and
    - (ii) financial projections for that period; and
    - (iii) its budget for the next financial year; and
    - (iv) what it intends to do over the next financial year; and
    - (v) any other matters that the Minister requires in writing; and
  - (b) that is consistent with—
    - (i) the current business plan of Sustainability Victoria; and
    - (ii) any current and relevant state-wide strategy published by Sustainability Victoria; and
    - (iii) its regional waste management plan.
- (1A) After amending its draft business plan in any way required by the Minister, the regional waste management group must submit a final business plan to the Minister for approval on or before the date required by the Minister.
- (2) If a regional waste management group fails to comply with subsection (1) or (1A), the Minister may direct the Authority to withhold any payment the Authority is required to make to the group under section 52B until the Minister notifies the Authority that she or he is satisfied that the group has complied with subsection (1) or (1A).
- (3) The Authority must comply with such a direction.
- (4) Before making such a direction, the Minister must consult with Sustainability Victoria.
- (5) A regional waste management group must have regard to its current business plan in carrying out its functions.
- (6) A regional waste management group must ensure that a copy of its current business plan is available for inspection by members of the public at its principal place of business whenever that place is open to the public.

# Appendix B

**Table 6. Landfills and Transfer Stations in the Region**

Landfill/Transfer Station Name	Licenced Shade Y or N If Y, Licence Number	Type (I, P, both)	Location	Status Existing, New development, Closure/Rehab	Timing			Estimated Cost Capital Works or Rehab Works
					2009-10	2010-11	2011-12	
Birchip	N	Both	Birchip	Existing				
Charlton	N	Both	Charlton	Existing				
Culgoa	N	Both	Culgoa	Existing				
Donald	N	Both	Donald	Existing				
Nandaly	N	Both	Nandaly	To be closed	✓			
Sea Lake TFS	N	Both	Sea Lake	Existing				
Watchem TFS	N	R	Watchem	Existing				
Wycheproof	N	Both	Wycheproof	Existing				
Gannawarra Central	Y ES38707	Both	Kerang	Existing				Financial Assurance : \$286,000 (site rehab & aftercare)
Quambatook TFS	N	Both	Quambatook	Existing				
Cohuna TFS	N	Both	Cohuna	Existing				
Kerang TFS	N	Both	Kerang	Existing				
Lalbert TFS	N	Both	Lalbert	Existing				
Boort	N	Both	Boort	Existing				
Dingee TFS	N	Both	Dingee	Existing				
Inglewood	N	Both	Inglewood	Existing				
Newbridge	N	Both	Newbridge	Existing				
Pyramid Hill	N	Both	Pyramid Hill	Existing				
Wedderburn TFS	N	Both	Wedderburn	Existing				
Boundary Bend	N	Both	Boundary Bend	To be closed	✓	✓		Set up transfer station
Manangatang	N	Both	Manangatang	To be closed	✓	✓		Set up transfer station
Piangil	N	Both	Piangil	Existing				
Robinvale	N	Both	Robinvale	Existing				
Swan Hill	Y	Both	Swan Hill	Existing				Financial Assurance: \$600,000 - \$4 million
Ultima	N	Both	Ultima	Existing				
Barham TFS	N		Barham	Existing				
Goodnight	N	Both	Goodnight	Existing		✓		Set up transfer station
Koraleigh	N	Both	Koraleigh	Existing				
Moulamein	N	Both	Moulamein	Existing				
Wakool	N	Both	Wakool	Existing				

I: Inert, P: Putrescible, R Recycling  
TFS Transfer Station

**Table 7. Potential Infrastructure Partnership Opportunities**

Potential infrastructure opportunities among member councils

Infrastructure project	Potential partners	Status/Plan/Action	Commissioning Date		
			2009-10	2010-11	2010-12
<u>Buloke Shire Council</u> <ul style="list-style-type: none"> <li>Set up resource recovery facilities at Donald</li> <li>Waste Oil Filter collection</li> <li>Greenwaste mulching</li> </ul>	Buloke Shire/Sustainability Victoria Buloke Shire/Sustainability Victoria/EPA Buloke Shire/Sustainability Victoria	Plan Plan Plan	✓ ✓	✓	✓
<u>Gannawarra Shire Council</u> <ul style="list-style-type: none"> <li>Improvements to resource recovery facilities at Lalbert and Quambatook Transfer Stations</li> <li>Greenwaste processing and composting</li> <li>Reuse Centres at Cohuna and Kerang</li> <li>Waste Oil Filter collection</li> <li>Public Place Recycling</li> </ul>	Gannawarra/Sustainability Victoria  Gannawarra/Sustainability Victoria Gannawarra/Sustainability Victoria Gannawarra/Sustainability Victoria/EPA Gannawarra/Sustainability Victoria	Plan  Plan/Explore viability of 3 bin system Plan Plan Plan	✓  ✓ ✓ ✓ ✓	✓  ✓	✓
<u>Loddon Shire Council</u> <ul style="list-style-type: none"> <li>Improvements to resource recovery facilities</li> <li>Greenwaste mulching</li> <li>Waste Oil Filter collection</li> </ul>	Loddon Shire/Sustainability Victoria Loddon Shire/Sustainability Victoria Loddon Shire/Sustainability Victoria/EPA	Plan Plan Plan	✓ ✓ ✓	✓	✓
<u>Swan Hill Rural City Council</u> <ul style="list-style-type: none"> <li>Swan Hill Reuse Centre expansion</li> <li>Swan Hill landfill – plastic shredder</li> <li>Explore viability of resource recovery facilities at Robinvale landfill</li> <li>Greenwaste processing and composting</li> <li>Robinvale Licensed Landfill/TFS and weighbridge</li> <li>Manangatang/Boundary Bend TFS</li> <li>Public Place Recycling</li> <li>Waste Oil Filter collection</li> <li>Concrete crushing</li> </ul>	Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria  Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria Swan Hill RCC/Sustainability Victoria/EPA Swan Hill RCC/Sustainability Victoria	Plan Plan Plan  Plan/Explore viability of 3 bin system Plan/ low priority awaiting census Plan Plan Plan Plan	✓  ✓ ✓ ✓ ✓ ✓ ✓	✓  ✓ ✓	✓
<u>Swan Hill Recycling Centre</u> <ul style="list-style-type: none"> <li>Enclosed receivable storage area</li> <li>Recycling building extension</li> </ul>	Swan Hill RCC/Visy Swan Hill RCC/Sustainability Victoria	Plan Plan	✓	✓ ✓	✓
<u>Wakool Shire Council</u> <ul style="list-style-type: none"> <li>Infrastructure works associated with landfill improvement provision of recycling facilities etc.</li> <li>Transfer Station - Goodnight</li> </ul>	Wakool Shire Council  Wakool Shire	Basic maintenance planned  Plan – close landfill	✓	✓ ✓	✓